

Management Accounting (BA2) . CIMA Certificate syllabus . For revision use only

Cost Behaviour - High-Low Method

$VC/unit = (High\ cost - Low\ cost) / (High\ units - Low\ units)$

$Fixed\ cost = Total\ cost - (VC\ per\ unit \times Units)$

Absorption Costing

$OAR = Budgeted\ overhead / Budgeted\ activity\ level$

$Under/over\ absorption = Absorbed\ OH - Actual\ OH$

Material & Labour Variances

$Mat.\ price = (Std\ price - Actual\ price) \times Actual\ qty\ purchased$

$Mat.\ usage = (Std\ qty\ for\ AO - Actual\ qty\ used) \times Std\ price$

$Labour\ rate = (Std\ rate - Actual\ rate) \times Actual\ hours\ paid$

$Labour\ eff. = (Std\ hrs\ for\ AO - Actual\ hrs\ worked) \times Std\ rate$

AO = actual output

Variable Overhead Variances

$Var\ OH\ exp. = (Actual\ hrs \times Std\ rate) - Actual\ variable\ OH$

$Var\ OH\ eff. = (Std\ hrs\ for\ AO - Actual\ hrs) \times Std\ rate$

Contribution & Break-even Analysis

$Contribution = Selling\ price - Variable\ cost\ per\ unit$

$BEP\ (units) = Fixed\ costs / Contribution\ per\ unit$

$C/S\ ratio = Contribution / Sales\ revenue$

$MoS\ \% = (Budgeted - BEP\ sales) / Budgeted\ sales \times 100$

Inventory Management (EOQ)

$EOQ = \sqrt{2 \times Co \times D / Ch}$

Co = order cost, D = annual demand, Ch = holding cost/unit/year

Investment Appraisal

$Payback = Initial\ investment / Annual\ cash\ inflow$

$NPV = S\ discounted\ cash\ flows - Initial\ investment$

$ARR = Average\ annual\ profit / Average\ investment \times 100$

Flexed Budgets

$Flexed\ cost = Fixed\ cost + (VC/unit \times Actual\ output)$

$Variance = Flexed\ budget - Actual\ result$